

E:KRBL/BIBHU/STK\_EX\_1617/38

September 22, 2016

The General Manager BSE Limited Floor 25, Phiroze Jeejeebhoy Towers Dalai Street, Mumbai – 400 001

Scrip Code: **530813** 

National Stock Exchange of India Limited "Exchange Plaza", C-1, Block-G Bandra-Kurla Complex Bandar (E), Mumbai-400051

Symbol: KRBL

Series: Eq.

Dear Sir/Madam,

#### Sub: Corporate Presentation on Financial Results for the Quarter (Q1) ended June 30, 2016.

Pursuant to the provisions of Regulation 30 read with Para A of Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), we are pleased to enclose herewith Corporate Presentation of the Company on Financial Results for the Quarter (Q1) ended June 30, 2016.

This is for your information and records.

Thanking you,

Yours Faithfully' For KRBL Limited

Raman Sapra Company Secretary M.No. A29044 267, Street No. 18 Pratap Nagar, Delhi-110007

Corporate Office : C-32, 5th & 6th Floor, Sector-62, Noida-201301, Gautambudh Nagar, (U.P.), INDIA. Regd. Office : 5190, Lahori Gate, Delhi - 110 006, INDIA. Tel. : +91-11-23968328, Fax : +91-11-23968327, CIN No. L01111DL1993PLC052845 Tel. : +91-120-4060300, Fax : +91-120-4060398. E-mail : mails@krblindia.com. Visit us at : www.krblrice.com WORLD'S LARGEST RICE MILLERS & BASMATI RICE EXPORTERS



E:KRBL/BIBHU/STK\_EX\_1617/38

September 22, 2016

The General Manager BSE Limited Floor 25, Phiroze Jeejeebhoy Towers Dalal Street, Mumbai – 400 001

Scrip Code: 530813

National Stock Exchange of India Limited "Exchange Plaza", C-1, Block-G Bandra-Kurla Complex Bandar (E), Mumbai-400051

Symbol: KRBL

Series: Eq.

Dear Sir/Madam,

#### Sub: Corporate Presentation on Financial Results for the Quarter (Q1) ended June 30, 2016.

Pursuant to the provisions of Regulation 30 read with Para A of Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), we are pleased to enclose herewith Corporate Presentation of the Company on Financial Results for the Quarter (Q1) ended June 30, 2016.

This is for your information and records.

Thanking you,

Yours Faithfully' For KRBL Limited

Raman Sapra Company Secretary M.No. A29044 267, Street No. 18 Pratap Nagar, Delhi-110007

Corporate Office : C-32, 5th & 6th Floor, Sector-62, Noida-201301, Gautambudh Nagar, (U.P.), INDIA. Regd. Office : 5190, Lahori Gate, Delhi - 110 006, INDIA. Tel. : +91-11-23968328, Fax : +91-11-23968327, CIN No. L01111DL1993PLC052845 Tel. : +91-120-4060300, Fax : +91-120-4060398. E-mail : mails@krblindia.com. Visit us at : www.krblrice.com WORLD'S LARGEST RICE MILLERS & BASMATI RICE EXPORTERS

## DIFFICULT TIMES. DEFINING RESULTS.





CORPORATE PRESENTATION June, 2016

Confidential

# IMPORTANT NOTICE



#### Safe Harbor

This presentation contains statements that contain "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to KRBL Limited and its affiliated companies ("KRBL") future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macro-economic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

KRBL undertakes no obligation to periodically revise any forward looking statements to reflect future / likely events or circumstances.



## CONTENTS



Particulars	Page No.
Industry Analysis	1
Investment Highlights	2
Business Overview	3-4
Management & Board	5
Financial Overview	6-18



## INDUSTRY ANALYSIS



#### \* No Threat of Substitute Products.

- > Basmati Rice is just 2% of total Rice Production in the World
- > Basmati Rice is GI Product and Grown only in India (70%) and Pakistan (30%).
- > Simple product no hi-tech processing required / no fad / processed food.
- > Highest quality and high valued product, not commodity!

#### Threats

- > No China competition / other countries threat Grown only in India and Pakistan.
- > Govt. regulations no government / regulatory interference.
- > Economy, war, global crop patterns etc No major impact.

#### Hold on distributors

- > Largest and established player.
- > FMCG nature.
- > Trust with distributors just 2 days credit period to distributors.
- Hold on Farmers
  - > R & D advantage creator of 1121 variety.
  - > Seed distribution only player to distribute seeds.
  - > Doing organic and contract farming.
- Competition
  - > Pricing Premium over competition.
  - > New entrants require huge marketing budgets and organizational management to manage entire supply chain.

## INVESTMENT HIGHLIGHTS



#### Leading Market Position

- World's largest Rice Millers and Basmati Rice Exporters.
- India's largest selling Branded Basmati Rice Company.
- Strong Brand presence through collaborations with global retail chains.
- Leading position in Saudi Arabia's market- world's largest Basmati Rice market.
- Largest contact farming in basmati rice in the world.
- Exports to 73 Countries.
- Largest manufacturer of Basmati Rice Seed.

#### **Leading Brands**

- "India Gate", the flagship brand of Company, is the topmost selling rice in the Branded Rice segment, both in India and Overseas market.
- India Gate leads suite of well recognize and leader brands with continuous focus on improving visibility via ATL & BTL activities
- Brand include India Gate, Taj Mahal, Doon, Nur Jahan and many more.
- 25% share in the Branded Basmati Rice sale in exports market.
- More than 30% share in the Branded Basmati Rice sale in domestic market.

#### **Best-in-Class Operations**

- India's first fully integrated and scalable rice company.
- Rice manufacturing capacities of 195 MT per hour.
- Good realizations export price per MT commands a premium of more than 30% over the Industry average.
- Wide marketing network with presence at 6,72,000 retail outlets spread over all towns and cities of the Country.
- 35% basmati seeds in India are provided by KRBL.

#### **Strong Financial Performance**

- Short-term loan of the company rated [ICRA]A1+ by ICRA, indicating highest credit quality in the industry
- Long Term Loan of the Company under (ICRA) AA- by ICRA, indicating high degree of safety.
- Net Worth of the Company increased from ₹ 1,325 crores in FY 2015 to ₹ 1,624 crores in FY 2016.

## **BUSINESS OVERVIEW**



- Founded in 1889 in Faisalabad, Pakistan and incorporated in 1993, KRBL is India's first integrated rice company.
- Engaged in seed development and multiplication, contact farming, production and marketing of Basmati rice.
- Being an integrated player, the Company generates value-added by-products like brain oil, de-oiled cakes and uses rice husks for captive power plant.
- Branded Basmati rice Company, with manufacturing capacities of 195 MT / per hour.
- ✤ Last 3-year Net Sales Growth at CAGR of 17.49% and EBITDA Growth at CAGR of 21.14%.
- Last 3-years average Return on Capital Employed of 19.12%
- Last 3-years average Return on Equity of 26.21%.



## **AWARDS AND RECOGNITION**



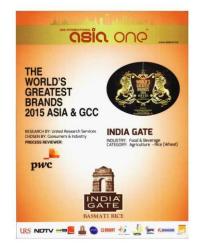
During FY 2015-16, KRBL Limited won several awards on account of its contribution to the Industry and its India Gate Basmati Rice as per below:

Sr.	Details
1.	Guinness World Record for display of the heaviest bag of India Gate Basmati Rice (weighing 557 kg) in Gulf Food Exhibition at Dubai World Trade Center, Dubai, UAE.
2.	Silver Jubilee Award to Sh. Anil Kumar Mittal, Chairman and Managing Director, KRBL Limited, for his contributions to Basmati Rice Trade Development in India.
3.	World's Greatest Brands 2015, ASIA & GCC, awarded by URS and process reviewed by PWC.











## **BUSINESS OVERVIEW**



#### State Of The Manufacturing Facilities With Distribution Network In India And Across the World



#### Paddy Storage Area



6

#### **Processed Rice Storage Area**



Testing lab at the plant



Rice Business					
Plant Location	Function	Capacity (MTn/hr)	Grading & Packing (MTn/hr)		
Gautambudh Nagar, UP	Rice Processing	45	30		
Dhuri, Punjab	Rice processing	150	60		
Alipur, Delhi	Grading, Sorting and Packaging		30		
Sonipat, Haryana	Grading, Sorting and Packaging		20		
Tot	tal	195	140		

Energy Business					
Plant Location	Function	Capacity (MW)			
Punjab	Biomass	12.30			
Uttar Pradesh	Biomass	5.25			
Sub-Total (A)	Biomass	17.55			
Maharashtra	Wind	33.50			
Rajasthan	Wind	11.85			
Tamil Nadu	Wind	8.10			
Karnataka	Wind	11.10			
Andhra Pradesh	Wind	10.50			
Madhya Pradesh	Wind	12.00			
Sub-Total (B)	Wind	87.05			
Madhya Pradesh	Solar	15.00			
Sub-Total (C)	Solar	15.00			
Total (A+B+C)	Biomass/Wind/Solar	119.60			

# MANAGEMENT & BOARD

\*

\*  $\diamond$ 

\*

\*

\*

\*



#### Extensive Management Expertise in Rice Industry and Operation Across the Value Chain

#### **Key Executive**

Anil Kumar Mittal Chairman and Managing Director



Arun Kumar Gupta Joint Managing Director



Anoop Kumar Gupta Joint Managing Director

Priyanka Mittal Whole-time Director



Rakesh Mehrotra Chief Financial Officer



\* ٠. ٠ Expert on Basmati Paddy Supply Chain Management as well as on Paddy Milling Technology. Over 34 years of experience in the Rice industry.

Founder & Former President of All India Rice Exporters Associations.

**Back Ground** 

Visionary of the company, he provide strategic direction to all aspects of the business.

- Executive Member of the Basmati Rice Farmers & Exporters Development Forum.
- \* He is a Commerce Graduate from Delhi University.

Over 42 years of experience in the Rice industry.

He is a Art Graduate from Delhi University.

- Financial Architect & the Chief Strategist of the Company. \*
- \* Over 33 years of experience in the Rice industry.
- \* Former Executive Committee Member of All India Rice Exporters Associations.
- \* He is a Science Graduate from Delhi University.
- Overseas Brand Management of KRBL brand \*
- \* Handles corporate affairs and public engagement at Domestic & International level.
- Over 16 years of experience in the field of International Marketing & sales Management. \* \*
  - Owner President Management Programme from Harvard Business School and BS in Business Management from University of Southern California, LA.
    - Over 42 years of experience in the field of engineering and food processing industry.
  - Previously worked with some of the leading FMCG and consumer companies in the world.
  - He has also obtained Certificate of Entrepreneurship from IIM, Ahmedabad.
- \* Over 31 years of experience in the field of finance.
- \* Previously worked with some of the leading corporate like Surya Group, Lakhani Group, Sanjay Dalmia Group, Mafatlal Group and Onida Group.
- He is a Chartered Accountants from ICAI and Commerce Graduate from BHU. \*



Fin	Financial Summary				
OPERATING RESULTS (Consolidated)	IND AS ( FY 2016-17) Q1	(₹ In Crores) IND AS ( FY 2015-16) Q1			
Gross Revenue (Including Other Income)	802.71	998.09			
EBITDA EBITDA Margin (%)	140.85 20.04%	142.46 14.30%			
Profit Before Tax (PBT) PBT Margin (%)	103.40 15.28%	104.05 10.45%			
Profit After Tax (PAT) PAT Margin (%)	80.41 11.11%	73.04 7.33%			
EPS (in ₹)	3.42	3.10			



				(₹ in Crores)
Operating Results (Consolidated)	FY 2013	FY 2014	FY 2015	FY 2016
Operating Revenue from Operation	2,080.39	2,910.46	3,197.19	3,428.13
Other Income	10.73	14.54	6.11	7.51
Total Income	2,091.12	2,925.00	3,203.30	3,435.64
Operating Expenditure	1,787.01	2,469.91	2,671.45	2,895.03
EBITDA	304.11	455.09	531.86	540.61
EBIDTA Margin	14.54%	15.56%	16.60%	15.74%
Depreciation	50.56	57.66	52.69	50.06
Interest	77.51	76.02	80.89	63.42
Exceptional Items -currency Fluctuations (Gain)/Loss	(8.16)	(5.02)	4.19	(2.55)
Profit Before Tax (PBT)	184.20	326.43	394.08	429.69
Taxes	54.34	71.31	72.37	92.61
Profit After Tax (PAT)	129.86	255.12	321.71	337.07



				(₹ In Crores)
Financial Result (Consolidated)	FY 2013	FY 2014	FY 2015	FY 2016
Fixed Assets (Incl. CWIP)	457.75	577.01	753.30	875.30
Current Assets, Loans & Advance	1,522.13	2,091.59	2,286.97	2,098.55
Gross Capital Employed	1,979.88	2,668.60	3,040.27	2,973.85
Current Liabilities & Provisions	326.96	336.95	443.79	287.51
Capital Employed	1,652.92	2,331.65	2,596.48	2,686.34
Share Capital	24.24	23.58	23.54	23.54
Reserves & Surplus	806.11	1,021.27	1,301.23	1,600.18
Share Holders Funds	830.35	1,044.85	1,324.77	1,623.72
Book Value (₹)	34.26	44.31	56.28	68.98
Long Term Loans	77.45	204.38	236.28	200.63
Working Capital Loans	758.12	1,111.17	1,045.16	891.39
ROCE (%)	16.48	18.26	19.50	19.58
Return on Equity (%)	16.97	27.81	27.64	23.16
No. of Share (in crore)	24.24	23.58	23.54	23.54
Earning Per Share (₹)	5.36	10.84	13.67	14.33
Cash EPS (₹)	7.44	13.29	15.91	16.45



Key Performance Indicators (For Quarter Ended June 2016)

#### Consolidated:-

- The Company achieved total revenue of ₹ 802.71 crores in this quarter as compared to ₹ 998.09 crores same quarter last year. YOY down by 19%.
- Company achieved EBIDTA of ₹ 140.85 crores in this quarter as compared to ₹ 142.46 crores same quarter last year. EBIDTA margin increased fom 14.30% to 19.46%.
- Company earned Profit Before Tax (PBT) of ₹ 103.40 crores as compared to ₹ 104.05 crores same period last year. PBT percentage increase from 10.45% to 14.28%.
- Profit after Tax (PAT) increase by 10% to ₹ 80.81 crores from ₹ 73.04 crores same period last year.
- In spite of depressed market conditions KRBL has been able to increase the EBIDTA margin by 516 basis points due to strong brand image and better price realization of the premium brands.





#### Key Performance Indicators (FY 2015-16)

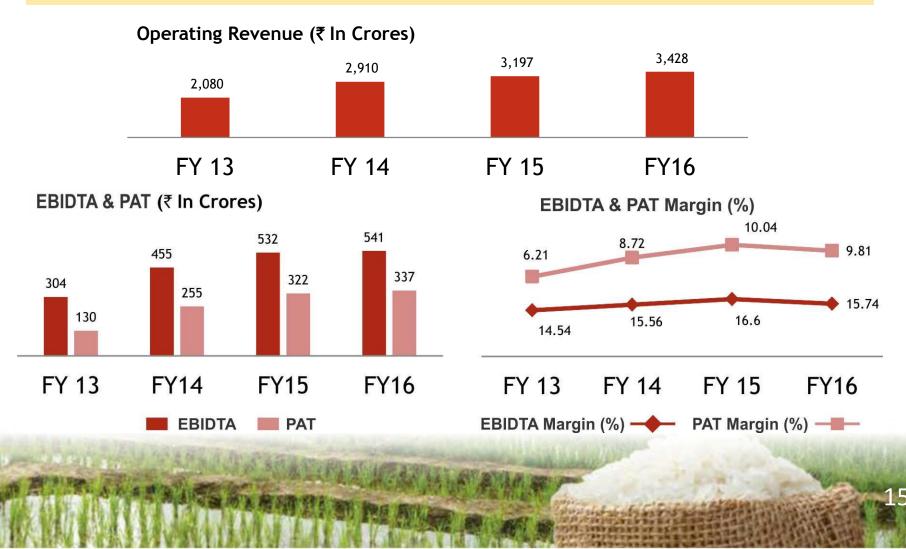
#### Consolidated:-

- The Company achieved highest ever total revenue of ₹ 3,435.64 crores during the year as compared to ₹ 3,203.30 crore same period previous year. An increase of 7% Year on Year.
- Company has been able to achieved volume growth 25% during the year and sold total rice of 5,91,742 MT as compared to 4,73,441 MT during last year.
- Company achieved highest ever EBIDTA of ₹ 540.60 crores as compared to ₹ 531.86 crores same period last year.
- Company achieved highest ever Profit Before Tax (PBT) of ₹ 429.69 crores as compared to ₹ 394.08 crores last year.
- Profit after Tax (PAT) at ₹ 337.07 crores as compared to ₹ 321.71 crores same period last year.
- Earning per Share (EPS) increased by 4.82% from 13.67 per share last year to ₹ 14.33 per share this year.
- Sook value (per share) stands increased by 22.57% Year on Year. It stand at ₹ 69 per share as on 31-3-2016 vs. ₹ 56 per share last year.



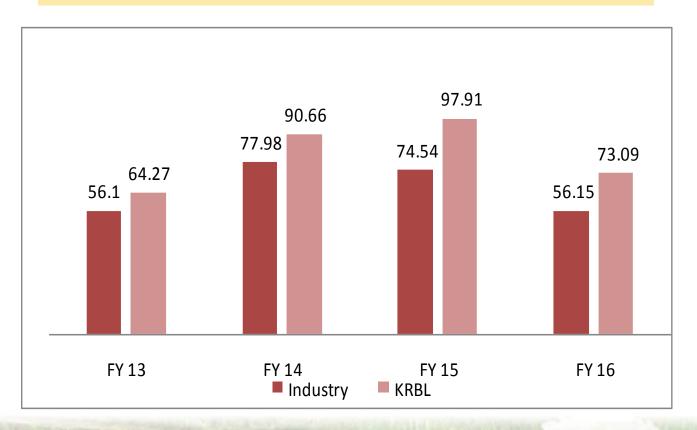


**Revenue Growth and Margin Trends** 



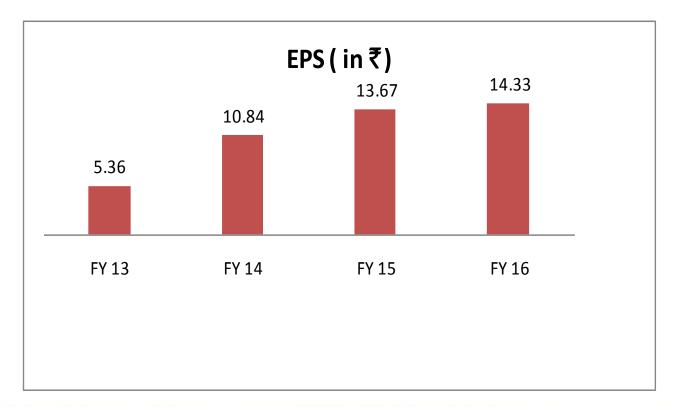


#### Unit Export Value Realization (₹/ Kg)





#### Achieved Strong EPS Growth







FY 16



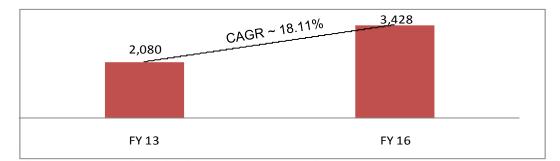
# Return on Equity 27.81% 27.64% 16.97% 23.16%

FY 15

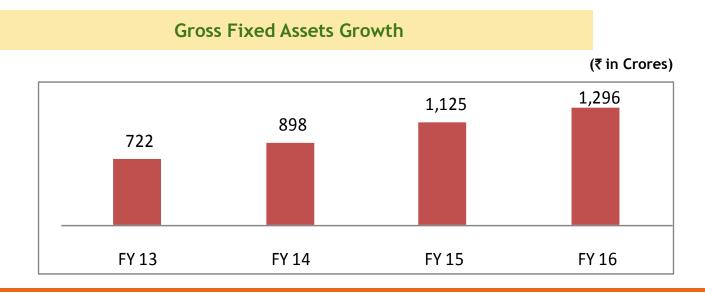
FY 14

Growth of the Company

FY 13





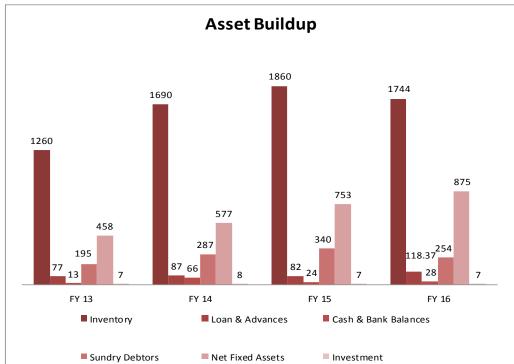


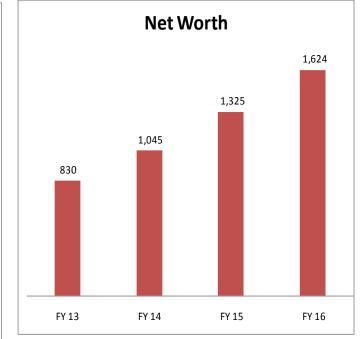
- Asset utilization to improve with higher capacity utilization
  - Dhuri Plant expected to be at 70% utilization level by FY17, leading to improved EBIDTA margin
  - UP plant at 100% utilization level
- Low debt gearing at 0.71x in FY 2016
- ROE at 23.16% in FY16
- Strong Inventory build-up enabling extended storage period and hence enhanced margins. Very good inventory gains as company is carrying low-cost inventory in books
- Inventory stood at ₹1,744 crores in FY 2016



#### **Balance Sheet Strength**

(₹ In Crores)







#### Shareholding Pattern 16.98 16.98 16.98 1.25.99 0.04 Promoters Bank, Fl, Insurance & Mutual Fund Foregin Institutional Investor Foreign Portfolio Investor NRI/OCB / Foreign National/QFI Public/ Other

Shareholding Pattern on 30-6-2016

Shareholding Information as on 30-6-2016

#### Market Data

Market Cap (₹ in Crores)	5972.44
Share Price (₹)	246.85
Book Value Per Share (₹) (31.3.2016)	68.98
52 Week High / Low (₹)	306.30/141
Outstanding Shares (Crores)	23.54
BSE Ticker	530813
NSE Ticker	KRBL Market Data Us On 12-08-16

Institutional/Bodies Shareholders Holding	%
Reliance Commodities DMCC	9.73
Kotak Mahindra (International) Ltd	2.45
Quant Foreign Value Small Cap Fund	1.03
Vanguard Total International Stock Index Fund	0.43
Premier Investment Fund Limited	0.40



Company Analysis							
							In Million)
	2016	2015	2014	2013	2012	2011	CAGR 5y
Total Income	34,281	31,597	29,105	20,804	16,310	15,51	13 17%
PBIDT	5,406	5,318	4,551	3,041	2,373	2,4	l6 17%
PAT	3,370	3,217	2,551	1,298	730	1,20	03 23%
Cash Profit	3,871	3,744	3,120	1,804	1,175	1,50	52 20%
RoE %	23	27	27	17	11		20

Component Anolysis

٠ Robust growth over 5 year periods  $\diamond$ 

- PAT CAGR of 23% consistent across long periods
  - ÷ Higher growth expected in future due to consolidation in industry  $\diamond$
  - Branding and pricing power ÷
  - Consumerization
  - \$ New launches and product segmentation strategy
- $\diamond$ Long term AVERAGE RoE of 22%
- $\diamond$ Current year RoE increasing > 27%- due to branding and consumerization



## HIGHLIGHTS OF EXPORT MARKET

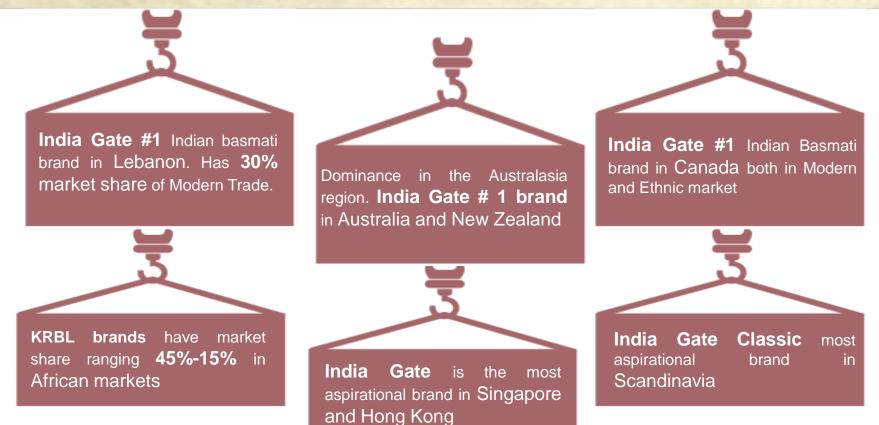




(Source: Retail Data, Distributors Data, APEDA Data & KRBL Export Data)

## HIGHLIGHTS OF EXPORT MARKET





(Source: Retail Data, Distributors Data, APEDA Data & KRBL Export Data)

24

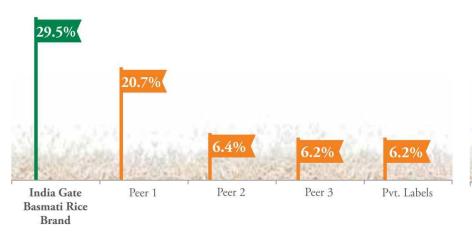
## HIGHLIGHTS OF DOMESTIC MARKET



#### **Geography-Wise Market Share:**

#### Top 5 Brands (Value Wise): (In %)

Highest All India Urban Plus Rural Market Share of KRBL Limited



In value terms, India Gate Basmati Rice brand enjoys a leading position in the Indian urban and rural areas combined with a 29.5% market share.

#### (Source: AC Nielsen MAT March 2016 data)

#### Top 5 Brands (% Share in Metro Market) (Value Wise): (In %)

#### Highest All India Metros Market Share of KRBL Limited



In value terms, India Gate Basmati Rice is a dominant brand in Indian Metropolitan area with a 27.8% market share.

25

## HIGHLIGHTS OF DOMESTIC MARKET



#### **Market Channel-Wise:**



In value terms, India Gate Basmati Rice is a leading brand dominating the all India traditional trade with a 29.2% market share.

#### Top 5 Brands (% Share in Modern Trade) (Value Wise): (In %)

Highest All India Modern Trade Market Share of KRBL Limited



In value terms, India Gate Basmati Rice is a leading brand dominating the all India modern trade with a 29.9% market share.

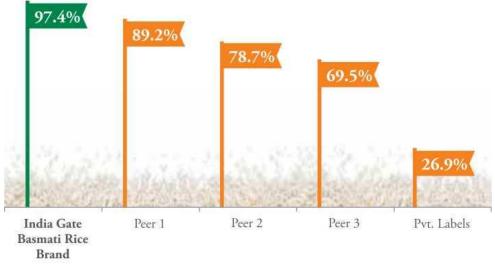
#### (Source: AC Nielsen MAT March 2016 data)

## HIGHLIGHTS OF DOMESTIC MARKET



Top 5 Brands Weighted Value Distribution in packaged Basmati Rice category in modern trade (%)

Highest All India Weighted Value Distribution in Packaged Basmati Rice Category in Modern Trade (%)



In terms of Weighted Value Distribution (percentage of stores that sells our products based on their weighted importance), 97.4% of the modern trade stores sell our packaged Basmati Rice products.

(Source: AC Nielsen MAT March 2016 data)





**Contact Details** 

## **KRBL** Limited

C-32, 5<sup>th</sup> Floor, Sector - 62, Noida Uttar Pradesh (U.P.) - 201 301

**Contact Person** 

## **Rakesh Mehrotra**

### **Chief Financial Officer**

Tel: +91-120- 4060 371, Mob. +91 98736 87721 E-mail: mehrotra@krblindia.com

